

Cabinet

Wednesday, 21 August 2019

10.00 am

Oak Room, County Buildings, Stafford

NB. Members are requested to ensure that their Laptops/Tablets are fully charged before the meeting.

John Tradewell
Director of Corporate Services
13 August 2019

A G E N D A

1. **Apologies**
2. **Declarations of Interest in accordance with Standing Order 16**
3. **Decision notice of the meeting held on 17 July 2019** (Pages 1 - 6)
4. **Leader's Update**

Oral report of the Leader of the Council
5. **Minutes of the meeting of the Property Sub-Committee held on 7 August 2019**
6. **Adoption of Revised Statement of Community Involvement** (Pages 7 - 36)

Cabinet Member for Economic Growth
7. **Treasury Management Report for the Year Ended 31 March 2019** (Pages 37 - 56)

Cabinet Member for Finance
8. **Decisions taken by Cabinet Members under Delegated Powers** (Pages 57 - 58)
9. **Forward Plan of Key Decisions** (Pages 59 - 68)
10. **Exclusion of the Public**

The Chairman to move:-

“That the public be excluded from the meeting for the following items of business which involve the likely disclosure of exempt information as defined in the paragraphs of Part 1 of Schedule 12A (as amended) of

Local Government Act 1972 indicated below”.

PART TWO

(All reports in this section are exempt)

11. **Sale of Land at Former Meadows Special School Biddulph** (Pages 69 - 86)

(Exemption paragraph 3)

Cabinet Member for Commercial

Membership	
Philip Atkins, OBE (Chairman)	Mike Sutherland
Mark Winnington	Philip White
Alan White	Gill Burnett
Mark Deaville	Bryan Jones
Gill Heath	Jonathan Price
Mark Sutton	Conor Wileman
Helen Fisher	

Note for Members of the Press and Public

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DECISION NOTICE

Cabinet Meeting - 17 July 2019

Present: Philip Atkins, OBE (Chairman), Mark Deaville, Helen Fisher, Gill Heath, Mike Sutherland, Mark Sutton, Alan White, Philip White and Mark Winnington.

Cabinet Support Members in attendance – Gill Burnett, Bryan Jones, Jonathan Price and Conor Wileman

Also in attendance - Susan Woodward

PART ONE

11. Decision notice of the meeting held on 19 June 2019

Decision – That the notes of the meeting held on 19 June 2019 be approved.


12. Leader's Update

Decision – That the oral report of the Leader of the Council giving an update on a range of issues including The sad loss of Carl Storer, a 21-year-old young man who sadly lost his life as he attempted to rescue a young girl at Chasewater and the need for parents to remind their children of the dangers of swimming in open water; the ongoing work of the Council's highways crews in tackling pothole repairs across the county; the launch of the Staffordshire Warm Homes Fund, which could see eligible people benefit from the installation of gas central heating in their homes for free; the major reductions made to Delays in Transfer of Care; the new People Helping People Fund which promotes health and wellbeing; the 50th anniversary of the Moon Landing; the Council's "Doing Our Bit" campaign encouraging people to help themselves, their families, their friends and their neighbours; and the recent Dignity in Care awards which highlighted inspirational stories of people making a real difference to the lives of the more vulnerable people in our communities; be noted.

13. Minutes of the meeting of the Property Sub-Committee held on 1 July 2019

Decision –That the minutes of the meeting of the Property Sub-Committee held on 1 July 2019 be received.

14. Integrated Performance Report Outturn 2018/19 and Quarter 1, 2019/20

	<p>“We have had a difficult year over the course of 2018/19 while managing the mounting pressures of social care costs. Our priority remains to support a thriving economy with opportunities for better paid jobs and enable people to live healthy and independent lives for as long as possible.</p> <p>Over the last year we have seen continued investment in our county with new homes and businesses. Together with our partners we are ensuring people can improve skills</p>
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they need for new employment opportunities.

We also faced huge financial pressures from the cost of social care and will continue to do so for the foreseeable future. In the past decade we have continued to care for our most vulnerable while seeing the spending on both vulnerable adults and children in our care soar by £100m from a growing ageing population, well aware that these pressures will continue to increase until a national financial solution is found.

We face huge financial challenges this year and in the next five which we have carefully planned for as part of our medium-term financial strategy. We will need to make some difficult decisions in the future to meet these challenges and anticipate making savings which will total over £60million a year by the end of this period.

“Meanwhile we continue to invest through our capital programme in the things that matter to Staffordshire people – infrastructure, schools, roads and the foundations for job creation.

“Already in quarter one of the new financial year we have made a decision to invest in new care homes to meet rising demand, launched our Staffordshire Warmer Homes scheme to enable people to access central heating and see the start of works at Liberty Park in Lichfield – a key employment site for us.”

Philip Atkins OBE, Leader of the Council



“It is encouraging that over the course of the year we managed to improve our financial position which is essential as we progress through the current year.

Like councils up and down the country we are managing the constant increased pressures and continuous demand for both our adult services and children’s services. We therefore introduced spending controls early on across county council operations while ensuring we protected vulnerable people in Staffordshire.

We have planned savings which will total over £60million per year which of course will come with risks.

As a responsible authority we must live within our means. This includes maintaining levels of our reserves to respond to any sudden changes in the economy.

	<p>People can be assured that we will make every pound we spend count for our residents and businesses.”</p> <p>Mike Sutherland, Cabinet Member for Finance</p>
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Reasons for the Decision – To consider an overview of Staffordshire County Council’s progress, performance and financial position in delivering against its Strategic Plan and Delivery Plan.

Decision – That the report be received.

15. Burton upon Trent Regeneration Strategy


	<p>“We are working closely with East Staffordshire Borough Council to regenerate Burton and enhance what is already a vibrant town. We are also soon to begin works to renovate the forecourt area of the station.</p> <p>There are many assets as outlined in the strategy and it is important we make the very best of these as we take the town forward. While retaining and protecting Burton’s historic features is important, we want to ensure it is a modern and attractive town which will bring in new residents, visitors and businesses.</p> <p>Some of the work we are already doing echoes the report recommendations and the rest of the strategy gives us some direction as to how we progress in the future with our partners.”</p> <p>Mark Winnington, Cabinet Member for Economic Growth</p>
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Reasons for the Decision – To consider the Burton-upon-Trent Regeneration Strategy which sets out options for the improvement and future proofing of the town of Burton upon Trent; both as a centre for people to visit and shop, and a place for people to live and work to create a “Better, Brighter Burton in the future”.

Decision – (a) That the findings contained within the Burton upon Trent Regeneration Strategy, be noted.

(b) That support be given to the further exploration and implementation of the recommendations contained within the report through the Burton Town Regeneration Board.


16. Staffordshire Response to the Local Area Review - Written Statement of Action

	<p>“The last five years have seen the number of children with a special educational need or disability in Staffordshire increase by a third to more than 15,800. This rise reflects what is happening elsewhere in the country and while we have made progress in keeping up with the demands of this increase, without a corresponding increase in government funding, we are one of many authorities now asked to advance the rate of improvement.</p> <p>Now we must focus on working with health services, schools and parents to do more so that all children and young people with special educational needs are able to reach their full potential.</p> <p>Our detailed, practical plan on how we can achieve this has been endorsed by Ofsted and the CQC and we are determined to deliver its objectives.”</p> <p>Mark Sutton, Cabinet Member for Children and Young People</p>
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Reasons for the Decision – To consider the Written Statement of Action which sets out how Staffordshire County Council and NHS Staffordshire Clinical Commissioning Groups will work together with partners, parents/carers and young people and with school leaders, to improve outcomes for children and young people with SEND.

Decision – That the content of the Local Area Written Statement of Action be noted.

17. HS2 Phase 2a Qualifying Authority Process

	<p>“From the outset as a county council we have pledged to get the best deal for Staffordshire and our communities and have ensured that the county’s voice is heard by both Government and HS2 Limited at every stage.</p> <p>“While becoming a qualifying authority will still only provide us limited control on planning, we feel strongly that we need to be at the very least “at the table” to ensure we can continue to seize every opportunity to lessen the impact of construction and operation of the high speed project on Staffordshire.”</p> <p>Mark Winnington, Cabinet Member for Economic Growth</p>
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Reasons for the Decision – To consider whether the County Council should become a Qualifying Authority for the construction of Phase 2a of the HS2 Hybrid Bill.

Decision – That the County Council becomes a Qualifying Authority for the construction of Phase 2a of the HS2 Hybrid Bill.

18. Decisions taken by Cabinet Members under Delegated Powers

Decision – That the following decisions taken by Cabinet Members under delegated powers be noted:

Cabinet Member	Decision
Cabinet Member for Highways and Transport	In approving changes to the Your Staffordshire Card Scheme which will bring the scheme to an end on 31 August 2019
Cabinet Member for Communities	In approving changes to the current contract and lease with Werrington Community Volunteer Group to enable the Group to secure Big Lottery Funding
Cabinet Member for Economic Growth	In approving the allocation of monies remaining in the Economic Development and Physical Asset Reserve towards the cost of developing an Outline Business Case which will set out the case for securing funding for a transformational upgrade of Cannock Railway Station in partnership with the West Midlands Rail Executive (WMRE), Network Rail, West Midlands Trains and Cannock Chase District Council.
Cabinet Member for Economic Growth	In approving the award of a project to Amey to construct a 0.9km length of new highway on the i54 site that will provide access to the western extension development.
Cabinet Member for Economic Growth	In approving the award of a project to McPhillips (Wellington) Limited for works on the A513 at Beaconside, Stafford.

19. Forward Plan of Key Decisions

The Forward Plan of Key Decisions for the period 21 August to 18 December 2019, which detailed the following issues, was approved:

Subject Matter	Contact
Highway Infrastructure Asset Management Plan	Name: James Bailey Tel: (01785) 276591
Adoption of Revised Statement of Community Involvement	Name: Anthony Hodge Tel: (01785) 277204
Treasury Management Report for the Year Ended 31 March 2019	Name: Melanie Stokes Tel: (01785) 276330
Infrastructure Plus Contract Performance	Name: James Bailey Tel: (01785) 276591
South Staffordshire Growth Agreement	Name: Andrew Donaldson Tel: (01785) 278399
Section 75 for Adult Social Care	Name: Amanda Stringer Tel(01785) 895170

Business Case for Council Owned New Build Care Homes with Nursing	Name: Helen Trousdale Tel: (01785) 277008
Adult Learning Disability 2022 Community Offer	Name: Andrew Jepps Tel: (01785) 278557
Shared Lives Service Recommission	Name: Andrew Jepps/ Andy Marriot Tel: (01785) 278557
Arrangements for the Provision of Reablement Services for Adults in Staffordshire	Name: Helen Trousdale Tel: (01785) 277008
Waste Disposal Arrangements in the North of Staffordshire from 2025	Name: Clive Thomson Tel: (01785) 276522
Integrated Performance Report 2019/20 - Quarter 2	Name: Andrew Donaldson/ Robert Flinter/ Rob Salmon Tel: (01785) 278399/ 277090 / 276354
Adult Learning Disability 2022 Community Offer - Carers	Name: Andrew Jepps Tel: (01785) 278557
Strategic Plan and Medium Term Financial Strategy 2020 - 2025	Name: Rachel Spain Tel: (01785)854455
Improving the Emotional Health and Wellbeing of Children and Young People within Staffordshire	Name: Michael Harrison Tel: (01785) 278163
Arrangement for the Provision of Day Care Services for Adults in Staffordshire	Name: Helen Trousdale Tel: (01785) 277008

20. Exclusion of the Public

Decision – That the public be excluded from the meeting for the following items of business which involve the likely disclosure of exempt information as defined in the paragraphs of Part 1 of Schedule 12A (as amended) of Local Government Act 1972 indicated below.

PART TWO

21. Variation of Section 75 Agreement with Midlands Partnership NHS Foundation Trust

(Exemption paragraph 3)

Reasons for the Decision – To consider a variation to the existing Section 75 agreement with Midlands Partnership NHS Foundation Trust

Decision – That the recommendations contained in the report be approved.

Philip Atkins OBE
Leader of the County Council

Cabinet Meeting on Wednesday 21 August 2019

Adoption of Revised Statement of Community Involvement



Cllr Mark Winnington, Cabinet Member for Economic Growth said,

“The county council is committed to giving everyone the best opportunity to comment on planning decisions that might affect them.

“The Revised Statement of Community Involvement which we are adopting today updates the standards that we work to when we consult on planning matters.

“It explains how people can have their say about our Minerals and Waste Local Plans, as well as planning applications for quarries, waste sites, roads and schools.”

Report Summary:

The county council’s Statement of Community Involvement (SCI) sets out how we consult with the public and other interested parties when we are developing our Minerals and Waste Local Plans and when we are determining planning applications.

We are required to review the document at least every five years, and that process is now complete. The revised document has been available for public consultation for 6 weeks, and now it is ready for formal adoption.

Recommendation

I recommend that:

- a. The revised Statement of Community Involvement be adopted.

Local Members Interest
N/A

Cabinet – Wednesday 21 August 2019

Adoption of Revised Statement of Community Involvement

Recommendation of the Cabinet Member for Economic Growth

I recommend that:

- a. The revised Statement of Community Involvement be adopted.

Report of the Director of Economy, Infrastructure and Skills

Reasons for Recommendations:

1. The county council adopted its first Statement of Community Involvement (SCI) in 2006, and a revised SCI was adopted in 2014.
2. Regulations came into force on 6 April 2018 [[The Town and County Planning \(Local Planning\) \(England\) \(Amendment\) Regulations 2017](#)] which require local planning authorities to review their local plans and SCIs every 5 years. [Planning practice guidance on plan reviews](#) states that: “it is important that Statements of Community Involvement are kept up-to-date to ensure effective community involvement at all stages of the planning process. Therefore, a local planning authority should regularly review and update their Statement of Community Involvement to reflect any changes to engagement.”
3. We have conducted a review of the SCI comprising three main tasks:
 - a. Review of consistency with legislation. Checking for any new consultation requirements to be incorporated into the SCI and checking for commitments in the SCI that no longer have a basis in legislation.
 - b. Updating links. Ensuring that hyperlinks within the documents still work and lead the reader to the latest versions of the relevant information.
 - c. Comparison with the latest practice elsewhere: Reviewing recently produced SCIs from comparable authorities.
4. A revised draft SCI was presented to Planning Committee on 4 June and was subsequently made available for public consultation through the county council’s website for 6 weeks, from 12 June to 24 July, as required by the Regulations.
5. Notifications of the consultation were sent to district and parish councils within Staffordshire; County, unitary and district councils bordering the county; recent applicants for planning permission, and their agents. A total of 15 responses were received. 12 of these were from parish councils, 2 from borough / district councils, and 1 from a representative of the minerals and waste industry.

6. Of the responses, nearly all were supportive of the document in its current form, with at least 13 positive responses to each question. Details are set out in Appendix 2, along with the comments and suggestions made by respondents.
7. There were only a handful of suggested changes. One respondent would like longer to consider and debate their responses before replying to consultations, while another would sometimes like to receive paper copies, and another was concerned that libraries might not be able to maintain previous levels of support. They suggested that more training and support for parish councils would be helpful, and one proposed that webinars on major applications could provide a forum for the wider public to ask questions and raise concerns.
8. Though all responses have been noted, no changes to the SCI have been proposed as a result of the comments received. The need to avoid delay in the planning process makes it difficult to commit to lengthening statutory consultation periods, and both financial and environmental considerations make it hard to justify greater use of paper. Proposals for training lie beyond the scope of the SCI, and though webinars might justify consideration at some point in the future, it would be too soon to commit to providing them now.
9. The new Statement of Community Involvement is attached as Appendix 1 and is now ready to be formally adopted by the County Council.

Financial Implications

10. There are no financial implications arising from this report.

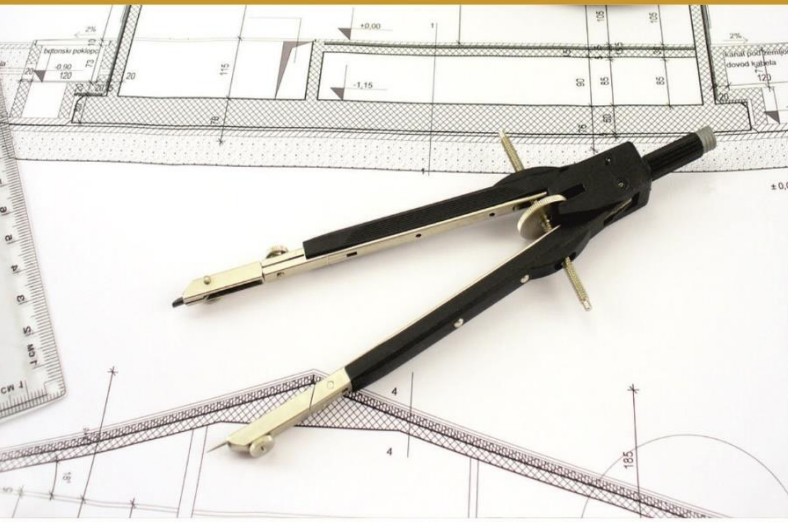
List of Background Documents/Appendices:

Appendix 1: Revised Statement of Community Involvement – August 2019
Appendix 2: Summary of consultation responses

Contact Details

Report Commissioner: Anthony Hodge
Job Title: Commissioner for Business and Enterprise
Telephone No.: 01785 277204
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Statement of Community Involvement



Revised Statement of Community Involvement -
Version for Adoption - August 2019



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Introduction

Many of us only come into contact with the planning system if we find out about a planning application near our homes, but it touches the lives of all of us far more than we may think. It shapes where we live, work, shop, and go to school, it also affects how we travel, how we obtain the raw materials we need for construction, and how we dispose of the waste we all produce.

Staffordshire County Council ('we') are responsible for determining planning applications for minerals and waste development (e.g. quarries or waste recycling facilities), as well as development required to carry out our own services (e.g. development at schools and major highway schemes). We are also required to prepare local development documents (e.g. Local Plans) to set out how and where we consider that the area's needs for minerals and waste management facilities should be met.

Whenever we consider a planning application, or produce local development documents for our area, we need to consult and engage with people and organisations to gain their views. This Statement of Community Involvement (SCI) sets out how we will do that.

Our SCI was first adopted in 2006 and updated in 2014. [Regulations](#) which came into effect on 6 April 2018 now require local planning authorities to review their SCI at least once every five years.

This revision of the SCI was prepared in early 2019 to incorporate all of the changes that have taken place since 2014 and was subsequently made available for public consultation between 12 June and 24 July 2019. No further amendments were required in response to the comments received.

The SCI is divided into four sections. The first looks at how we engage with the public and other interested parties when we are producing our Minerals and Waste Local Plans, preparing Supplementary Planning Documents (SPDs), or reviewing our Local Plans. We refer to all of this as Planning Policy. The second section looks at how we consult when we are determining planning applications. The third section briefly summarises our limited role in supporting the development of Neighbourhood Plans, while the final section discusses the SCI itself, and the opportunities to be involved in its review.

In addition to anything referred to in this SCI, any consultation or engagement exercise we carry out will also have regard to any relevant corporate policies or statutory requirements including:

- [Equality Act 2010](#)
- [Human Rights Act 1998](#),
- [Freedom of Information Act 2000](#)
- [Environmental Information Regulations 2004](#)
- [Data Protection Act 2018, including the General Data Protection Regulation \(GDPR\)](#), and
- The County Council's [Privacy Notices](#)

Section 1: Planning Policy

1. We are required to prepare local development documents (e.g. Minerals and Waste Local Plans) to set out how and where we consider that the area's needs for quarries and waste management facilities should be met. We publish a Minerals and Waste Development Scheme (MWDS) which proposes a timetable for preparing the plans, and we keep this up to date to reflect any changes. We have to consider the opinions of the people and organisations that might be interested in our plan, so we prepare a Statement of Community Involvement (SCI) to set out how we do this.
2. As we develop our plans we aim to build common ground on the best way forward about where, when and how mineral and waste sites are developed. We accept that we may never achieve complete consensus. We hope, however, that greater understanding of the issues, and options to tackle them, may help to minimise objections as we prepare our planning policies, as well as later when we use those policies to determine planning applications.
3. To help people understand what we are doing at each stage in developing a new plan, we publish updates on our web site (www.staffordshire.gov.uk/planning) with background information that has helped us to make decisions throughout our plan making process. We also publish [Annual Monitoring Reports on our existing plans](#), and links to other information available on the internet.

Who do we consult?

4. As we develop our plans, we consult a wide range of groups and individuals who may be interested. These include the "specific consultation bodies" / "general consultation bodies" specified in in [Regulation 18 of the Town and Country Planning \(Local Planning\) \(England\) Regulations 2012](#), as well as residents, local interest groups, local organisations and companies who operate in Staffordshire.
5. You do not need to be invited, or to be a member of a group to respond to a consultation. Anyone can comment on our plans during the consultation periods.

How do we consult at each stage?

6. [Government Guidance on Plan-making](#) sets out how we should prepare our Minerals and Waste Local Plans, and who we should consult at each stage. The table below shows key stages of preparing a Local Plan and the opportunities to make your views known.

Table 1: Stages of preparing a Local Plan

Stage	What we do	How we will consult
<p>Plan preparation At the start of the plan making process, we will notify interested parties of the subject of the plan being prepared, and invite them to make representations on what it ought to contain. (Reg. 18 of 2012 Regulations)</p>	<p>Gathering evidence. Deciding what to look at in the Local Plan. Developing possible options including sites. Looking at possible social, environmental and economic impacts through the Sustainability Appraisal (SA) process.</p>	<p>Consultation is primarily aimed at checking that we have got the approach right. Consultation period to last for a minimum of 6 weeks. Documents available on our website. Also viewable at our main office and libraries. E-mails or letters sent to relevant consultees and anyone who has asked to be involved.</p>
<p>Draft Plan This is an informal stage so we will plan any consultations to try to get the best range of opinion without too much delay to the plan-making process.</p>	<p>Producing the Draft Local Plan. Continuing the SA.</p>	<p>Consultation is primarily aimed at ensuring that the draft policies are right for Staffordshire. Consultation period to last for a minimum of 6 weeks. Notification of consultation on our website, with details of how to respond. Documents available on our website. Also viewable at our main office and libraries. E-mails or letters sent to relevant consultees and anyone who has asked to be involved. Targeted events may be used where these are particularly relevant.</p>
<p>Publication of the Proposed Submission Plan (Reg. 19-20 of 2012 Regulations)</p>	<p>Producing the version of the Local Plan that we want the Inspector to examine. Concluding the SA.</p>	<p>Consultation is primarily aimed at checking the "soundness" of the plan and its legal compliance. Consultation period to last for a minimum of 6 weeks. Notification of consultation on our website, with details of how to respond. Documents available on our website. Also viewable via the internet from our main office and at libraries. E-mails or letters sent to relevant consultees and anyone who has asked to be involved. All representations will be submitted to the Inspector for examination along with the Draft Local Plan.</p>

Formal decision making:		
Submission Stage (Reg. 22 of 2012 Regulations)	The Council will send its "submission version" of the Local Plan to the Planning Inspectorate, together with supporting documents, final Sustainability Appraisal report, and all formal representations received at this stage.	
Independent Examination (Section 20 of the Planning & Compulsory Purchase Act 2004, modified by Section 112 of the Localism Act 2011) (Reg 24 of 2012 Regulations)	An independent Inspector will be appointed to examine the Local Plan. The Inspector will decide on the issues to be considered, who should be involved. The Inspector will produce a report and may recommend modifications to the Local Plan to make it sound. These may require additional consultation.	Inspector will decide on the length, scale and nature of any public consultations that may be required. Inspector's report and all proposed modifications will be published on our website. Also viewable via the internet from our main office and at libraries.
Adoption (Reg 26 of 2012 Regulations)	Council resolve to adopt the Local Plan and publish an adoption notice. There is then a 6-week period for legal challenges if anyone feels that the process has not been carried out properly.	"Adoption statement" published with the Local Plan. Where they have requested it, respondents to the Local Plan will be notified when it is adopted.

Consultation stages for SPDs

7. In addition to the Minerals and Waste Local Plans, we may also produce Supplementary Planning Documents (SPD) from time to time. Government guidance on '[Plan-making](#)' explains their role as a material consideration in decision making. They go through a simpler process, with one period of consultation prior to adoption, as summarised in the table below.

Table 2: Stages of preparing SPDs

Stage	What we do	How we will consult
SPD preparation	Gathering evidence. Drafting the SPD / Guidance.	Where appropriate, seeking initial views from interested parties.
Public Consultation (Reg 12 & 13 of 2012 Regulations)	Consult on the Draft SPD. Modify the Draft SPD as appropriate.	Draft SPD available on our website with a Consultation Statement. Documents also viewable via the internet from our main office and at libraries. E-mails or letters sent to relevant consultees. Consultation period lasts for a minimum of 4 weeks.
Adoption (Reg 11 & 14 of 2012 Regulations)	Council resolve to adopt the SPD and publish an adoption notice. There is then a 3-month period for legal challenges if anyone feels that the process has not been carried out properly.	"Adoption statement" published with the SPD. Copies sent to any person who has asked to be notified.

How can you access consultation documents?

8. We publish all of our plan documents on our web site, and only print paper copies when it is absolutely necessary.
9. You can [use our computers](#) free of charge in the reception area of our offices at Staffordshire Place, and at local libraries, some of which are open in the evenings and at weekends. You can [find your nearest library](#) on our website, together with details of facilities and opening hours.
10. If you need help to view or understand documents or plans, assistance may be available in local libraries, and we can make information available in alternative formats or languages if required.
11. Finally, if access to the internet is not possible, we can provide paper copies of consultation documents on request, though we will normally need to make a charge to cover the costs. We will always let you know the charge in advance.

How can you make an effective response?

12. To be effective, a comment should be clearly argued and based on good evidence. In the early stages of plan making, we need to be sure that we have considered all the relevant options. We will be happy to hear about other options that should be considered, and what people think of the options that we have considered.
13. As we progress through the process, we will narrow down the options to produce a preferred strategy, and the scope for change will be more limited.
14. From the publication stage onwards, we can only consider objections that relate to whether the necessary processes have been followed in preparing the plan, or whether the plan is “sound”.
15. Paragraph 35 of the [National Planning Policy Framework \(NPPF\)](#) explains that, Plans are “sound” if they are:
 - **Positively prepared** – providing a strategy which, as a minimum, seeks to meet the area’s objectively assessed needs; and is informed by agreements with other authorities, so that unmet need from neighbouring areas is accommodated where it is practical to do so and is consistent with achieving sustainable development;
 - **Justified** – an appropriate strategy, taking into account the reasonable alternatives, and based on proportionate evidence;
 - **Effective** – deliverable over the plan period, and based on effective joint working on cross-boundary strategic matters that have been dealt with rather than deferred, as evidenced by the statement of common ground; and,
 - **Consistent with national policy** – enabling the delivery of sustainable development in accordance with the policies in this Framework

How do we handle responses?

16. All comments received during the consultation periods will be used to inform the subsequent stages of developing the Local Plan.
17. We will normally produce a consultation report summarising all of the comments received and setting out how we propose to respond to each of the issues raised.
18. Petitions or standard letters submitted as part of an organised campaign will also be acknowledged by e-mail or letter to the sender or main contact, but individual signatories will not be acknowledged or recorded.
19. Comments will normally be made available for anyone to see via our website (www.staffordshire.gov.uk/planning).
20. We need to collect and maintain some personal data as we consider consultation responses. The way that we do this is set out in our [Privacy Notice](#) which is available on our website.

Reviewing Local Plans

21. [Regulation 10A of The Town and Country Planning \(Local Planning\) \(England\) Regulations 2012 \(as amended\)](#) requires us to review our Minerals and Waste Local Plans, and SCI (refer to section 4) at least once every 5 years from their adoption date to ensure that planning policies remain relevant and effectively address the needs of the local community. This involves considering any changes to national policy, local circumstances or our own strategic priorities.
22. [Government Guidance on Plan Making](#) provides more information on how and why plan reviews should be carried out, but the approach that we take on each occasion will depend on how much change we expect to find. We may consult with interested groups or organisations if we need more information, or we may conduct a desk-based assessment using the data that we collect routinely to monitor our Local Plans.
23. At the end of each review, we must decide either that our policies:
 - do not need updating (in which case we must publish our reasons); or
 - need updating (in which case we must update our Minerals and Waste Development Scheme to set out the timetable for this revision and update our policies).
24. We will publish the outcomes of our Local Plan reviews on our website, and where policy updates are required, we will follow the process set out in Table 1 above.

Section 2: Consultation on Planning Applications

25. As the Minerals and Waste Planning Authority, we are responsible for determining planning applications relating to minerals and waste development. We are also responsible for determining applications relating to our own developments (e.g. our schools and new road improvement schemes). All other types of planning application (e.g. housing and commercial development) are dealt with by the relevant District/Borough Councils, although they do consult us on certain proposals before they make their final decisions.
26. In accordance with legislation, we are obliged to undertake a formal period of public consultation before we determine a planning application. The main consultation stages are outlined below, and further information can be found in [Planning Practice Guidance](#), specifically the section on ['Consultation and pre-decision matters'](#) which has links to the relevant legislation.

Pre-application discussions

27. We encourage developers to talk to officers before submitting planning application and we have introduced a [minerals and waste pre-application advice service](#). Charges apply and vary with the level of information provided. Details are available [on our pre-application advice web page](#). The value of the process is clearly stated in paragraphs 39 - 41 of the [National Planning Policy Framework](#) and in [Planning Practice Guidance 'Before submitting an application'](#)
28. We also encourage applicants and landowners to discuss their proposals with the local community before submitting planning applications.
29. Early consultation should also be undertaken with our own in-house specialists, external consultees such as the Environment Agency and Natural England, Local Parish/Town Councils, local residents and any existing site liaison committee.
30. Applicants who do decide to undertake pre-application community consultation before submitting a planning application should contact us to discuss the methods to be used, and any resulting planning application should include details of this process, the results of the consultation exercises and any changes made to the proposals as a result of this process.
31. Pre-application consultation does not change the way we consult the public and other organisations when we receive a planning application.

How would you find out about a planning application in your area?

32. In accordance with the [Town and Country Planning \(Development Management Procedure\) \(England\) Order 2015](#) and the [Town and Country Planning \(Environmental Impact Assessment\) Regulations 2017](#), we publicise all planning applications that are received and notify any local residents who may be directly affected by these proposals. To do this we:
- erect a site notice(s) on or near to the boundary of the application site;
 - place an advertisement in the local newspaper when;
 - the application is a 'major development';
 - the application is accompanied by an Environmental Statement, or
 - when additional information is supplied to support an Environmental Statement in accordance with the EIA Regulations ([Reg. 25](#))
 - the proposal is a departure from the Development Plan;
 - the proposal affects a Public Right of Way, affects the setting of a Listed Building or affects the character or appearance of a Conservation Area;
 - publish [details of planning applications received](#) on our website; and,
 - write to neighbours likely to be directly affected by the proposals.
33. You can [use our computers](#) free of charge in the reception area of our offices at Staffordshire Place, and at all local libraries, some of which are open in the evenings and at weekends. You can find [find your nearest library](#) on our website, together with details of facilities and opening hours. If you need help to view or understand documents or plans, assistance may be available in local libraries. You can also view documents at District / Borough Council offices via their Planning Register.
34. Finally, if access to the internet is not possible, we can provide paper copies of the documents on request; though we will normally need to make a charge to cover the costs. We will always let you know the charge in advance.

Who do we consult?

35. We consult a wide range of groups and organisations on all planning proposals by e-mail or letter before making a decision. The groups and organisations consulted will vary according to the type and location of the development. The detailed requirements are set out in legislation, and explained in [Planning Practice Guidance "Consultation and pre-decision matters"](#).
36. We maintain a [consultee list](#) of all relevant statutory and non-statutory consultees who may be consulted on planning applications on our website.

How should you respond?

37. Anyone can comment on a planning application: you do not have to wait to be asked.

38. We encourage anyone who wishes to make comments to do so using our on-line Comment Form or by email to our Planning Inbox planning@staffordshire.gov.uk.

You can also write to us at:

Planning, Policy & Development Control
Staffordshire County Council
2 Staffordshire Place
Tipping Street
Stafford
ST16 2DH

How long do you have to comment on a planning application?

39. The consultation period is 21 days; 30 days when the planning application is accompanied by an Environmental Statement (ES) (and a further 30 days when additional information is submitted in support of the ES). The period is extended to allow for bank holidays. The requirements are set out in legislation, and explained in Planning Practice Guidance '[Consultation and pre-decision matters](#)' and the Town and Country Planning (Environmental Impact Assessment) Regulations 2017 ([Regulation 19](#)).

- 21 days for a planning application;
- 30 days when the planning application is accompanied by an Environmental Statement (ES) (the period is extended to allow for public/ bank holidays);
- a further 30 days when additional information is submitted in support of the ES (the period is extended to allow for public/ bank holidays).

In addition, it is our practice to re-consult and allow a further 14 days in which to comment if significant changes are made to any planning proposals which are under consideration.

How do we make planning decisions?

40. The comments and specialist advice we receive through the notification and consultation process are used to help us assess the impact of the development and the need for planning conditions to minimise the impact of the development. Alternatively, they may be used to identify reasons why planning permission should not be granted.
41. Planning applications are either determined by the [Planning Committee](#), or by planning officers in accordance with [Delegated Powers](#). [Planning Practice Guidance](#) '[Determining a planning application](#)' explains that decisions must be made in accordance with the [Development Plan](#) unless material considerations indicate otherwise.
42. The Planning Committee normally meets every two months. [Committee reports](#) are published on our website. The Committee follow a number of protocols dealing with member's interests, lobbying, etc.; public speaking arrangements; and site visits.

These, together with other guidance, are available on the [Planning Committee web page](#)

43. Public speaking is allowed at Planning Committee and Committee meetings are [webcast](#) live and archive recording are available for 12 months.
44. For any planning application under consideration the Planning Committee will either: refuse it grant it; grant it subject to conditions; or, defer it for a site visit or to receive further information or clarification on the proposals. The Committee will give reasons for all its decisions which will be recorded in the minutes and will be made available to view via our website - www.staffordshire.gov.uk/planning.

How do we let people know about our decisions?

45. We notify all those who made representations on a proposal either in writing, by email or in some instances via the local press.
46. All decisions are recorded on the Planning Register held by the relevant District/Borough Council. Copies of decision notices are also published on our on-line [Applications Register](#).

Section 3: Neighbourhood Plans

47. [Neighbourhood Planning](#) gives communities the power to shape, direct and deliver sustainable development in their area. Neighbourhood Plans have to be in general conformity with the strategic policies contained in the Development Plan, and that includes policies in the Minerals and Waste Local Plans.
48. The County Council has no specific legislative duties in relation to Neighbourhood Planning, so the first point of contact for communities interested in preparing a Neighbourhood Plan should be their District / Borough Council. However, we do provide consultation responses on strategic matters where policies or allocations are likely to have an impact on one or more of our statutory responsibilities.

Section 4: Keeping the SCI up to date

49. As mentioned earlier, [regulation 10A of The Town and Country Planning \(Local Planning\) \(England\) Regulations 2012 \(as amended\)](#) requires us to review SCI at least once every 5 years from the adoption date to ensure that it remains relevant and effective in ensuring community involvement at all stages of the planning process.
50. We will keep track of any changes in legislation, guidance or local circumstances that may affect our SCI, and we will report on these in our Annual Monitoring Report. Should significant changes arise, we will consider an earlier review to accommodate such changes.

Consultation on revised Statement of Community Involvement Summary of findings

Total number of responses received as of 26 July 2019: 15

(Note one further response was submitted but subsequently withdrawn)

Responses to consultation questions

Did you find the document easy to read and understand?

Yes	No
15	0

Do you feel that it provides the right level of information?

Not Enough	Just Right	Too much
1	13	1

Are you satisfied with the approach to consultation on planning policy?

Yes	No
14	1

Are you satisfied with the approach to consultations on planning applications?

Yes	No
15	0

Are you satisfied with the approach to supporting the development Neighbour Plans?

Yes	No
15	0

Are you satisfied with the approach to keeping the Statement of Community Involvement up to date?

Yes	No
15	0

Detailed comments

ConsDetailed commentsultation question	Comment	How it will be addressed in the SCI
Are you satisfied with the approach to consultation on planning policy?	Council are concerned that they only received the Consultation with a very short time span by which to respond, Council would recommend that more time should have been allocated.	No change. Consultation periods are closely defined in relevant guidance. We have done our best to follow the guidance.
	In addition, they were concerned that the information regarding libraries at 9 and 10 of the revised SCI was misleading in that the majority of libraries including Cheadle's are now run by volunteers who would only be able to pass on information and would not be able to provide the assistance as stated.	No change. While library services are changing to adapt to current circumstances, we still believe that they can play useful role in making planning information available at a local level
Are there any changes that you would like to see us make?	Yes, a brief idiots guide.	We will attempt to provide a very brief overview when making the new SCI available on the County Council's website
	To engage with parish Councils to offer training and insight on planning	No change. While this may be desirable, it is beyond the scope of the SCI
	As above, more time should be allocated to the consultation to allow time for Council's decisions to debated and then ratified and also to look at how the information can be delivered in the volunteer run libraries	No change. Consultation period are also constrained by the need to avoid unnecessary delay in the planning process.
Are there any changes that you would like to see us make?	Applications sometime effect the wider population; these ones should be made more visible.	No change We currently attempt to do this through our online list of "applications making the headlines"
	See above. [To engage with parish Councils to offer	No change.

ConsDetailed commentsultation question	Comment	How it will be addressed in the SCI
	training and insight on planning]	This is beyond the scope of the SCI
	As the planning applications apply to rural areas and can cover large areas, Councillors prefer to receive paper copies showing the areas affected so that the applications can be fully discussed at public meetings.	No change Planning applications frequently run to many hundreds of pages. Financial and environmental pressures make it difficult to justify the production and distribution of paper copies.
Are you satisfied with the approach to supporting the development Neighbour Plans?	Training for Councils on local plans is required	No change. Given the very limited role of the County Council in respect of Neighbourhood Plans, this would be beyond the scope of the SCI



Staffordshire
County Council

Community Impact Assessment – Checklist and Executive Summary

Name of Proposal: Adoption of Revised Statement of Community Involvement

Project Sponsor: Councillor Mark Winnington, Cabinet Member for Economic Growth

Project Manager: Andrew Christelow, Senior Planning Officer

Date: 21/08/19

Final Checklist

Prior to submitting your Community Impact Assessment (CIA), please ensure that the actions on the checklist below have been completed, to reassure yourself/ SLT/ Cabinet that the CIA process has been undertaken appropriately.

Checklist	Action Completed	Comments/Actions
The project supports the Council's Business Plan, priorities and MTFS.	✓	Yes, the project supports the Business Plan priority 1.1.1 (Delivering the Economic Growth Programme). The SCI defines how the community can contribute towards developing effective planning policies and determining planning (for minerals and waste facilities and the County Council's own development). This, in turn, helps to ensure that we have infrastructure of the right type, in the right place and at the right time to support our residents and businesses. This will contribute to the priority outcomes for people being able to access more good jobs and feel the benefit of economic growth. Although the project has no direct MTFS implications, the adoption of the new SCI is expected to deliver small financial savings as it reflects national guidance in removing the obligation to place local press advertisements to announce the adoption of Local Plans.
It is clear what the decision is or what decision is being requested.	✓	Yes, the report sets out the recommendation that Cabinet formally adopts the revised Statement of Community Involvement.
For decisions going to Cabinet, the CIA findings are reflected in the Cabinet Report and potential impacts are clearly identified and mitigated for (where possible).	✓	No impacts have been identified as the changes to the Statement of Community Involvement have been minimal and reflect changing national guidance. Opportunities for interested parties to express their views remain unchanged.
The aims, objectives and outcomes of the policy, service or project have been clearly identified.	✓	Yes, this project is a statutory requirement. New regulations which came into effect on 6 April 2018 require us to complete a review of the Statement of Community Involvement every 5 years, in accordance with section 23 of the Planning and Compulsory Purchase Act 2004 (adoption of local development documents). [Note: EI&S Delivery Plan - to review and update the SCI adopted on 19 February 2014.].

Checklist	Action Completed	Comments/Actions
The groups who will be affected by the policy, service or project have been clearly identified.	✓	No specific groups have been identified. The SCI sets out how individuals, groups and communities can have their say on the development of Minerals and Waste Local Plans, and the determination of Planning Applications. The revisions have been minimal, and the process does not treat individual groups differently.
The communities that are likely to be more adversely impacted than others have been clearly identified.	✓	As above, no communities have been identified. The Statement of Community Involvement guides the development of planning policy and determination of planning applications related to minerals and waste facilities and the County Council's own development throughout the County.
Engagement / consultation has been undertaken and is representative of the residents most likely to be affected.	✓	The Statement of Community Involvement has undergone a 6-week public consultation period between 12 June and 24 July 2019. The document has been modified as appropriate to reflect any significant comments received.
A range of people with the appropriate knowledge and expertise have contributed to the CIA.	✓	The CIA has been prepared by officers who have been involved in the preparation of the first Statement of Community Involvement, and in two subsequent reviews.
Appropriate evidence has been provided and used to inform the development and design of the policy, service or project. This includes data, research, engagement/consultation, case studies and local knowledge.	✓	This project is a statutory requirement. The revised Statement of Community Involvement has retained much of the original content, with updates and additions where legislation and guidance have changed. Reference has also been made to examples of recent good practice from similar local authorities.
The CIA <u>evidences</u> how the Council has considered its statutory duties under the Equality Act 2010 and how it has considered the impacts of any change on people with protected characteristics.	✓	The Statement of Community Involvement sets out how the County Council engages with the public and other interested parties when developing Minerals and Waste Plans and determining planning applications. The process is designed to ensure that no groups or individuals are disadvantaged. None of the changes made in the latest revision of the SCI are considered to have the potential to impact unequally on groups with protected characteristics.
The next steps to deliver the project have been identified.	✓	The new regulations require us to review our Statement of Community Involvement at least every 5 years. Once adopted, the new document will be published on our planning web page .

Executive Summary - The Executive Summary is intended to be a collation of the key issues and findings from the CIA and other research undertaken. This should be completed after the CIA and research has been completed. Please structure the summary using the headings on the left that relate to the sections in the CIA template. Where no major impacts have been identified, please state N/A.

	Which groups will be affected?	Benefits	Risks	Mitigations / Recommendations
<p>PSED</p> <p>What are the impacts on residents with a protected characteristic under the Equality Act 2010? Highlight any concerns that have emerged as a result of the equality analysis on any of the protected groups and how these will be mitigated. It is important that Elected Members are fully aware of the equality duties so that they can make an informed decision, and this can be supported with robust evidence.</p> <p>Page 34</p>	<p>The SCI sets out opportunities for interested parties to make their views known on our emerging Minerals and Waste Plans and on the planning applications that we determine regardless of age, disability, ethnicity, gender, religion/belief or sexuality.</p> <p>No impacts on residents have been identified as the revision of the SCI has involved only minor updates.</p> <p>Prior to adoption, the SCI has undergone a 6-week period of public consultation, and all relevant comments have been taken into account in preparing the final version of the document.</p>	<p>The SCI has been prepared to maximise opportunities for any interested parties to make their views known through the planning process.</p>	<p>No risks have been identified</p>	<p>N/A</p>

Health and Care	N/A	N/A	N/A	N/A
How will the proposal impact on residents' health? How will the proposal impact on demand for or access to social care or health services?				
Economy	N/A	The SCI will not directly impact on the economy as its purpose is only to define opportunities for interested parties to contribute to the planning process.	N/A	N/A
How will the proposal impact on the economy of Staffordshire or impact on the income of Staffordshire's residents?				
Environment	N/A	The SCI will not directly impact on the physical environment but will provide guidance for interested parties including environment groups to engage in the planning process.	N/A	N/A
How will the proposal impact on the physical environment of Staffordshire?				
Localities / Communities	The SCI sets out opportunities for interested communities to make their views known on our emerging Minerals and Waste Plans and on the planning applications.	The SCI has been prepared to maximise opportunities for any interested communities to make their views known through the planning process.	N/A	N/A
How will the proposal impact on Staffordshire's communities?				

Cabinet Meeting on Wednesday 21 August 2019

Treasury Management Report for the Year Ended 31 March 2019



Mike Sutherland, Cabinet Member for Finance and Corporate Matters said,

“The UK economy faced an increasingly uncertain environment, as the risk of a no deal Brexit grew against a backdrop of slowing global economic growth. Consequently, the County Council retained its Treasury Management Policy of using internal cash balances instead of borrowing money. This has delivered significant savings for taxpayers, as the infrastructure to deliver more skilled, better-paid jobs is being funded at a lower cost.”

Report Summary:

1. This report describes the County Council’s investment and borrowing activity during 2018/19. It considers both borrowing and investment decisions taken throughout the year in light of the interest rates and economic conditions prevailing at the time.
2. These activities involve large sums of money and reflect the huge scale of the County Council’s operations. As at the 31 March 2019, the County Council’s overall debt level stood at £576 million, which reflects capital expenditure decisions made in the past. Temporary investments totalled £109 million.
3. Our treasury management activities were carried out prudently during the year and our policy of funding new borrowing from internal cash balances continues to generate significant savings.
4. As well as being prudent, our low risk investment strategy which focuses on lending to low risk institutions and the need for liquidity and diversification, will ensure the County Council is strategically placed to deal with any market challenges arising from negotiations for the UK to leave the European Union.

Recommendation(s)

I recommend that:

- a. the treasury management activities for the year ended 31 March 2019, including the Prudential Indicators outturn detailed in **Appendix 4**, be noted.
- b. Cabinet approve the use of the Minimum Revenue Provision at 31 March 2019 as set out in **paragraphs 30 and 31**.

- c. Cabinet note the current Annual Investment Strategy is considered prudent and sufficiently robust to meet any market challenges created by the UK's decision to leave the European Union (**paragraph 37**) and that Officers will continue to monitor the position.

Local Members Interest	
If report is relevant to ALL Members, type 'N/A' into table and delete what is not required	
Insert Members Name	Insert Electoral Division

Cabinet – Wednesday 21 August 2019

Treasury Management Report for the Year Ended 31 March 2019

Recommendations of the Cabinet Member for Finance and Corporate Matters

I recommend that:

- a. the treasury management activities for the year ended 31 March 2019, including the Prudential Indicators outturn detailed in **Appendix 4**, be noted.
- b. Cabinet approve the use of the Minimum Revenue Provision at 31 March 2019 as set out in **paragraphs 30 and 31**.
- c. Cabinet note the current Annual Investment Strategy is considered prudent and sufficiently robust to meet any market challenges created by the UK's decision to leave the European Union (**paragraph 37**) and that Officers will continue to monitor the position.

Report of the County Treasurer

Reasons for Recommendations:

1. At their meeting on 18 January 2012, Cabinet adopted the Chartered Institute of Public Finance and Accountancy's *Treasury Management in the Public Services: Code of Practice* (the CIPFA Code).
2. Treasury risk management at the County Council is conducted within the framework of the revised 2017 Edition of the CIPFA Code. This requires the County Council to approve a treasury management strategy before the start of each financial year and, as a minimum, provide a semi-annual and annual treasury outturn report. This report fulfils the Authority's legal obligation under the Local Government Act 2003 to have regard to the CIPFA Code.
3. This report provides a summary of the County Council's treasury management activities for 2018/19, in the context of the strategy for the year, which was agreed by Cabinet on 17 January 2018. It considers both the borrowing and investment decisions taken throughout the year in the light of the interest rates and economic conditions prevailing at the time.

External context

4. Following strong growth in early 2018, global economic activity slowed notably in the second half of the year. According to the International Monetary Fund (IMF), global growth remained strong at 3.8% in the first half of 2018 but dropped to 3.2% for the remainder of the year. Conditions then eased at the start of 2019, with forecasts for a period of stabilisation followed by gradual recovery, indicating 3.3% growth for 2019.
5. The first quarter of 2018/19 saw gains for global equities, mainly due to positive earnings and economic data in the US. This was despite an unsettled geopolitical backdrop as the Trump administration made moves to impose tariffs on Chinese imports and withdraw from the Iran nuclear accord. UK equities performed strongly in this quarter as the Bank of England moved away from an expected rate rise. However, investor sentiment for the UK economy remained fragile as the Bank reduced 2018 growth forecasts from 1.8% to 1.4%. In Europe, steady economic growth was overshadowed by political risk, as a change in government in Italy raised the threat of their exit from the Euro.
6. Global equities continued to make gains in the second quarter as the US significantly outperformed the other major regions. Stability in growth and employment figures allowed the Federal Reserve (Fed) to raise rates by 25 basis points with an outlook for further gradual rate hikes. Growth continued to outweigh the escalating 'trade war' as the US targeted \$250 billion of Chinese goods for tariffs. In the UK, fears of a 'no deal' Brexit further depressed equity prices and the value of sterling. However, the near-term outlook for the UK economy improved, and the prospect of domestic inflation prompted the Bank of England to increase interest rates to 0.75% in August 2018. European equities posted modest gains due to concerns over the impact of trade wars and potential US tariffs on cars.
7. Gains made in global equities during the first half of 2018/19 were wiped out in the third quarter, described as one of the worst quarters in many years with concerns over global trade and slowing economic growth. US equities declined significantly, with the S&P 500 index falling by 13.5%, as fears over economic momentum, slower earnings growth and the US-China trade dispute took hold. Although the Fed raised interest rates in December, it signalled a more cautious view for the coming months. UK equities fell sharply in line with global equities, not helped by worries over a 'no deal' Brexit. The UK's draft EU Withdrawal Agreement triggered another period of intense political uncertainty, as several ministers resigned and Prime Minister May endured a no confidence vote on her leadership by the Conservative Party. European equities also performed poorly due to the global outlook, whilst data indicated momentum was slowing in the eurozone economy.
8. The final quarter of 2018/19 saw a rebound in global equity markets as concerns over the US-China trade dispute eased and major central banks stepped away from tighter monetary policy. The MSCI World index made positive returns of 12.5% in Q1 2019 whereas it had dropped by 13.4 % in Q4 2018. US equities made substantial gains as the US government suspended

planned tariff hikes on Chinese goods, and the Fed confirmed no further interest rate hikes were likely in 2019. UK equities rallied alongside global equities and were further boosted by the delay in Brexit to October 2019, fuelling hopes that a disorderly exit from the EU could be avoided. However, the outlook for the global economy remained uncertain as global growth projections for 2019 were revised down.

Long-term borrowing 2018/19

9. The Treasury Management Strategy Report for 2018/19, approved by Cabinet on 17 January 2018, outlined the long-term borrowing strategy for the year, which was:

“Maximising the use of cash in lieu of borrowing as far as is practical with the ability to borrow new long-term loans, where deemed appropriate.”

10. The ability to borrow new loans was as a result of unexpected changes in;
- the capital programme;
 - the level of cash balances; and
 - the repayment of Lender Option Borrower Option loans (LOBOs).
11. The following table summarises the use of cash for 2018/19:

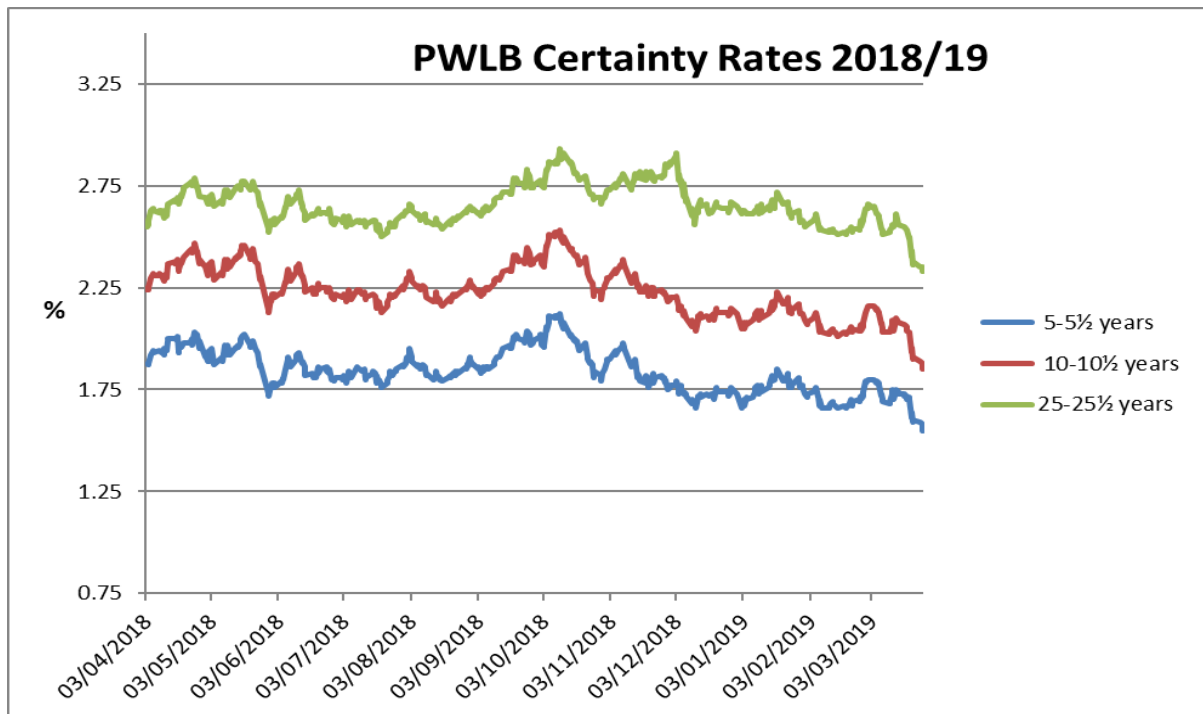
2018/19	£m
Balance funded from cash brought forward	92.247
New debt	22.839
Minimum Revenue Provision (MRP) *	(21.521)
Loan repayments at maturity	15.034
Loans taken out	0
Balance funded from cash carried forward	108.599

* £19.421m of the MRP is payable by the County Council, but the treasury team manage the entire position, including MRP for transferred services.

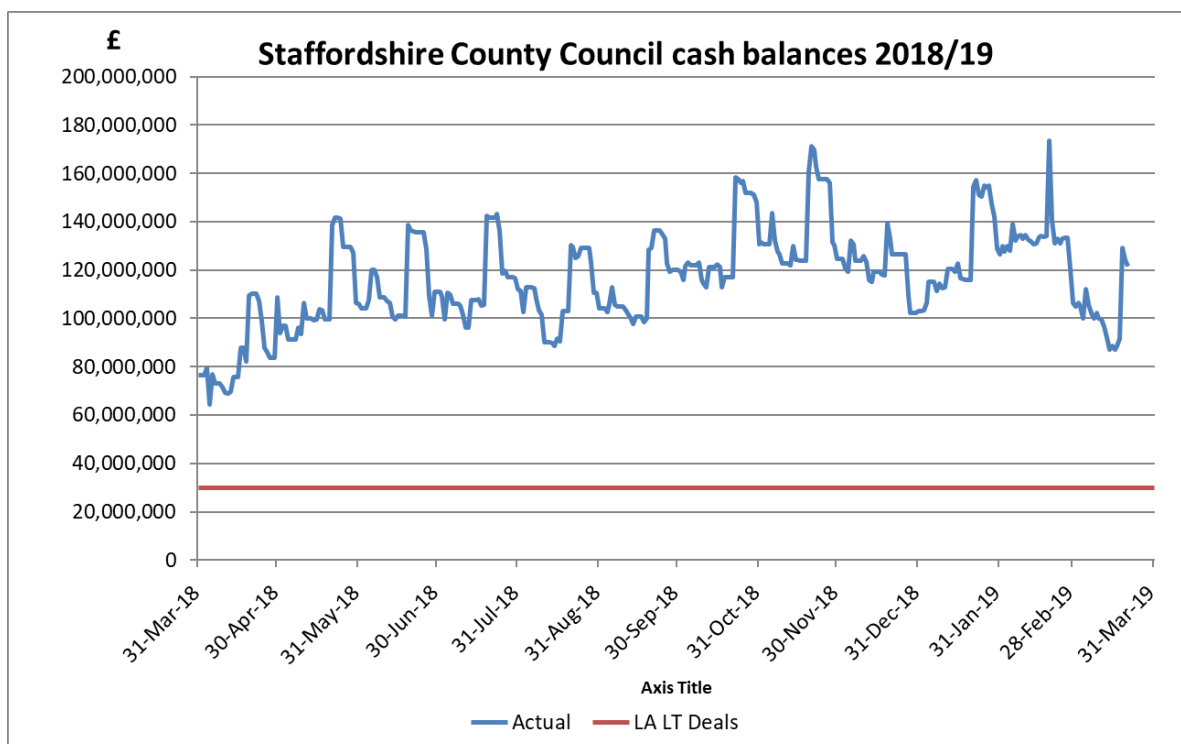
12. In 2018/19, the amount of debt funded from internal cash balances has increased from £92.247m at the start of the financial year to £108.599m by the end of the year. New debt created was more than MRP and there were significant loan amounts maturing meaning that the overall use of cash increased.
13. The strategy of using cash continues to rely upon two main factors:
- interest rates, and in particular the difference between short-term investment rates and longer term borrowing rates; and
 - having cash available to fund the strategy.

Interest rates

14. Bank rate, set by the Bank of England, was increased by 25 basis points to 0.75% in August 2018. Investment rates are not necessarily pegged to this rate as they reflect supply and demand and the markets assessment of future interest rates. The Investment rates for up to 3 months in duration were generally above Bank rate in 2018/19.
15. To maintain inflation below their 2% target, the Bank of England have continued with their monetary policy stance of gradual increases in Bank Rate over the forecast period. However, the Bank is aware that downside risks to global growth have increased and the likelihood of a no deal Brexit has risen. Therefore, they have left their monetary policy options open in that interest rates could decrease or increase depending on the path that Brexit follows.
16. Arlingclose, the County Council's treasury advisor, expect the Bank of England to maintain Bank Rate at 0.75% for the foreseeable future. However, they still believe the UK economy faces significant challenges from Brexit risks and the global economy and their forecast may change, with more risks to the downside.
17. Whilst the economic future is not certain, the strategy of using cash remains supported by the current economic situation and the forecast for relatively low interest rates in the future.
18. Longer term interest rates are more relevant when the County Council wants to take up a new loan; these are mainly sourced from the Public Works Loan Board (PWLB) whose loan interest rates vary daily reflecting changes in gilt yields in the UK Government bond market.
19. In November 2016 the Government announced plans for reforms to transfer the powers of the PWLB to the Treasury. Although there has been no progress in doing this, it is important to note that the reforms should have no real effect on the County Council's existing PWLB loans or on local authority lending policy from Central Government.
20. The following chart shows PWLB interest rates (at certainty rate) for three indicative loans throughout 2018/19:



21. The chart shows rates remained relatively stable in the first half of 2018/19, before declining in the second half of the year. PWLB loans are priced with reference to gilt yields and the fall in PWLB rates and thus gilt yields reflected expectations for Bank Rate not increasing. When Bank Rate is not expected to increase, demand and prices for existing UK Government debt will increase (when gilt prices increase, yields fall). As mentioned in **paragraph 16**, expectations for a Bank Rate increase had fallen due to a slow down in the global economy and increased risks of a no deal Brexit.
22. It is important to consider the relationship between short-term investment rates and longer term rates. If borrowing in the form of a loan is taken, the proceeds have to be invested at rates significantly lower than the cost of the borrowing. At the moment this difference would be around 1.62% and therefore avoiding new loans results in a significant saving (**see paragraph 25**).
23. An equally important consideration to support the policy of using cash in lieu of borrowing, is whether cash is available. The following graph shows the investment balances for 2018/19 which were sufficient to fund the use of cash of £108.599m (**see paragraph 11**).



24. The following table shows the average interest rate incurred on the County Council's loan portfolio, and an adjustment to this to reflect the use of cash.

	2017/18 %	2018/19 %
Weighted average rate of interest for external loans	4.75%	4.65%
Adjusted for the use of cash	4.14%	4.20%

25. The average rate on external loans is lower than last year as there has been significant loan maturities in 2018/19. The rate has fallen further after the use of cash is included (although this is slightly higher than last year due to income lost from the higher use of cash, **see paragraph 11**). On average, internally funding from cash balances in lieu of borrowing has still saved the County Council £1.6 million in interest payments this year.
26. A graph illustrating the maturity profile of the long-term debt at 31 March 2019 is provided at **Appendix 2**.

27. The financing of the County Council's long-term debt at 31 March 2019 is summarised in the following table.

	£m	% of Total
PWLB fixed maturity loans and other	416.653	72
Lender Option Borrower Option (LOBO) loans	51.000	9
Internal funding from cash	108.599	19
Total debt position	576.252	100

Loan rescheduling in 2018/19

28. Movements in interest rates over time may provide opportunities to restructure the loan portfolio in one of two ways:
- to replace existing loans with new loans at a lower rate (known as loan rescheduling); or
 - to repay loans early, without replacing the loans. This would increase the use of cash.
29. A combination of factors throughout 2018/19 meant that loan restructuring was not financially viable:
- gilt yields were still near historical lows, which means a large penalty would be payable;
 - Government policy is to apply a margin to the early repayment of a PWLB loan, which further increases the penalty payable; and
 - the large gap between short-term interest rates and longer-term interest rates meant that no LOBO loans were called.

Annual provision for principal repayments (Minimum Revenue Provision)

30. Under the Local Authorities (Capital Finance and Accounting) (Amendment) (England) Regulations 2008, local authorities are given some flexibility in making an annual revenue provision for the repayment of debt.
31. In accordance with the approved policy, the Minimum Revenue Provision of £21.521 million has been used to reduce the County Council's level of debt.

Annual Investment Strategy - Approved lending list

32. The Annual Investment Strategy (AIS) sets out the parties the County Council will lend its money to. The AIS sets out the requirements of government guidance and the CIPFA Code of Practice for Treasury Management. Both documents set out two prime risk issues:
- the security of capital; and
 - the liquidity of investments.
33. The following characteristics underpin the AIS.
- the use of regulation investments and counterparties recommended by the treasury adviser (high level of security);
 - the use of diversified sterling “AAA” Money Market Funds (MMFs) and same day liquidity accounts (high level of security and liquidity); and
 - a maximum duration of 12 months for bank and building society investments (high level of security).

Treasury Management activity 2018/19

Treasury Management Panel

34. The treasury team monitor the financial markets as part of a risk management strategy. Regular reports are provided to the County Treasurer, who chairs the Treasury Management Panel (‘the Panel’) which is attended by senior finance officers and treasury staff.
35. During the year, the Panel reviewed regular bank bail-in analysis reports provided by Arlingclose. Under the Bank Recovery and Resolution Directive (BRRD), a “bail in” of current investors will be forced upon a bank experiencing financial difficulties, instead of a government “bail out”. Bail-in legislation has increased the risk for a local authority as any unsecured fixed-term deposits would be ranked near the bottom of the capital structure, and therefore, one of the first to suffer losses.
36. The statutory deadline for UK Bank ringfencing passed on 1 January 2019, whereby all banks would need to implement their ringfencing restructuring programmes. Ring-fencing required the larger UK banks to separate their core retail banking activity from the rest of their business, to protect retail banking activity from unrelated risks originating elsewhere in the banking group or shocks affecting the global financial system. The Panel monitored developments in this area, including the effect on bank credit ratings, as some ringfenced ‘retail’ banks were upgraded and some non-ringfenced ‘investment’ banks were downgraded.
37. The Panel monitored Brexit developments, as the original deadline to leave the European Union in March 2019 was extended to October 2019. The Panel considered advice from the County Council’s treasury advisors, Arlingclose, on the implications of a no deal Brexit on short-term investments; foreign domiciled Money Market Funds (MMF) were perceived to have some liquidity risk in the

event of a no deal Brexit. As an alternative, the Panel ensured the Council had access to the Government's DMO deposit account facility with the flexibility to increase limits temporarily for UK domiciled MMFs, near to the original March deadline.

38. During the year, the Panel discussed the treasury reports required for 2019/20 from the revised CIPFA Codes of Practice on Treasury Management and the Prudential Code, and revised guidance on Local Government Investments and MRP from the Ministry of Housing, Communities and Local Government (MHCLG). In addition to the reports outlined in **paragraph 2**, the Panel approved two new reports for 2019/20; the Capital Strategy and the Commercial Investment Strategy.
39. The Commercial Investment Strategy will cover the requirements of MHCLG Guidance in relation to investments held for service purposes or for commercial profit. Although commercial investments could be considered for 2019/20, the Council's long term investment strategy in 2018/19 remained low risk, with a focus on safeguarding assets by investing in low risk institutions, and with a view to liquidity and diversification. The Panel considered there was no need to change this strategy during 2018/19.
40. The Panel also undertook the following activities during 2018/19:
 - reviewed the results of bank stress tests undertaken by the Bank of England.
 - considered and reviewed the local authority lending market in light of the financial troubles reported by some local authorities.

Credit risk management

41. The following table sets out the credit ratings awarded by credit rating agencies for the counterparties that the County Council was invested with at 31 March.

Credit Rating	31 March 2018	31 March 2019
	£m	£m
AAA	42.7	64.0
'A' range (including 'A+' and 'A-')	4.0	3.8
Local authorities	30.0	41.5
Total investments	76.7	109.3

42. The 2018/19 AIS set the minimum credit-rating of a counterparty at a long-term rating of 'A - ', where available. Counterparties rated below this level were automatically precluded from being on the lending list. From the table above, the highest rating ('AAA') was that given to MMFs, whilst the bank investments were graded in the 'A' range.
43. Whilst most local authorities are unrated by credit rating agencies, both regulations (which list local authorities as acceptable bodies to invest in) and their status as tax raising bodies make them highly creditworthy.

44. A copy of the current lending list (at the time of writing this report) is attached at **Appendix 3**.

Treasury Management Investment transactions

45. Surplus cash is invested in money market instruments to earn interest in accordance with the AIS. All investments must comply with Local Authorities (Capital Finance and Accounting) (England) Regulations 2003 which ensure authorities cannot 'speculate' with public funds, for example, authorities cannot invest surplus cash directly in the stock market.
46. The AIS allows investments in Non-standard investments subject to approval from the Panel chaired by the County Treasurer. Collective Investment Schemes are a category within Non-standard investments that include Enhanced MMFs.
47. The County Council has an investment in the Royal London Cash Plus MMF; this Enhanced MMF has the same characteristics as same day liquidity MMFs but has a 3-day notice period and recommended investment duration of at least 6 months, due to a longer investment horizon. The Royal London Cash Plus MMF has allowed the Council to earn an increased yield in a low interest rate environment.
48. New EU regulations for MMFs meant that existing funds had to be compliant by January 2019. As a result, the County Council's same day notice MMFs converted from a Constant Net Asset Value (CNAV) to a Low Volatility Net Asset Value (LVNAV) structure. The assets of LVNAV MMFs are marked to market, meaning the dealing NAV (unit price) may fluctuate. However, the new regulations confirm they will be allowed to maintain a constant dealing NAV provided they meet strict new criteria and minimum liquidity requirements.
49. Following the merger of Standard Life Plc with Aberdeen Asset Management, the Standard Life MMF merged into the Aberdeen MMF in October 2018. Both MMFs were on the original recommended MMF list of the County Council's treasury advisor, Arlingclose and they were comfortable with the merger. Consequently, the County Council retained its holding in the Standard Life MMF which became the Aberdeen MMF.

50. The following table summarises some key facts about the investment transactions over the last two years.

	2017/18	2018/19
Total Transactions in year	£1.624 billion	£2.303 billion
Total Interest receipts	£1.380 million	£1.735 million
Average return on investments	1.54%	1.49%
7-day LIBID ** (benchmark)	0.21%	0.51%
Additional return generated	1.33%	0.98%
* Adjusted without long-term local authority investments	0.29%	0.61%

** *London Interbank BID interest rate*

51. The previous table shows that the level of total investment transactions and total interest receipts in 2018/19 was higher than in the previous year. The total interest receipts figure includes interest receipts from £30m of local authority investments. These were made at an average rate of 4.02%, significantly higher than current market interest rates.
52. Although interest receipts were higher in 2018/19, the average return on investments was lower. This is because local authority investment interest receipts, which paid a higher rate of interest, formed a lower proportion of total interest receipts; hence when local authority investments are excluded, the yield was higher than in the previous year. The higher yield can be explained since market interest rates were higher for most of the year, from August 2018.
53. The long-term local authority investments were originally approved by Cabinet in 2013, for a maximum of £45m. Although the County Council made a number of short-term local authority investments during 2018/19, no further long-term investments were made due to a lack of demand from borrowers and the County Council having lower cash balances than when the original Cabinet decision was made.

54. Approved investments at 31 March 2019 stood at £109.328 million (£76.675 million at 31 March 2018) and these can be analysed as follows:

<i>Long-term local authority</i>	£m	Term
Derby City Council	7.500	28/11/2030
Derby City Council	7.500	28/11/2031
Redcar and Cleveland Borough Council	7.500	29/11/2032
Redcar and Cleveland Borough Council	7.500	29/11/2033
<i>Short-term local authority</i>		
Glasgow City Council	5.000	1 month
Wokingham Borough Council	5.000	1 month
Uttlesford District Council	1.500	1 month
<i>Banks and building societies</i>		
Lloyds (as banking provider)	3.828	Instant Access
<i>Money Market Funds</i>		
Black Rock	10.000	Instant Access
Insight	10.000	Instant Access
Federated	18.000	Instant Access
Aberdeen	11.000	Instant Access
State Street	10.000	Instant Access
<i>Enhanced Money Market Funds</i>		
Royal London Cash Plus	5.000	3-day notice
TOTAL	109.328	

Compliance with other matters

55. The following other matters can be confirmed:
- (i) In accordance with financial regulations, the Treasury Management Panel, chaired by the County Treasurer and comprising other senior finance officers, met regularly to consider treasury matters;
 - (ii) All treasury related transactions were undertaken by authorised officers and within the limits approved by the County Council;
 - (iii) All investments were to counterparties on the approved lending list current at the time and fully met the requirements of the Local Authorities (Capital Finance and Accounting) (England) Regulations 2008; and
 - (iv) The County Council operated within the limits and Prudential Indicators for treasury management as set out in the County Council's Treasury Management Practices. The outturn for all Prudential Indicators is shown in **Appendix 4**.

List of Background Documents

1. Treasury Management in the Public Services: Code of Practice (CIPFA) (2017)
2. Prudential Code for Capital Finance in Local Authorities (CIPFA) (2017)
3. The Local Authorities (Capital Finance and Accounting) (England) Regulations 2003
4. Statutory Guidance on Local Government Investments – Issued under Section 15(1) (a) of the Local Government Act 2003 (2018)
5. Statutory Guidance on Minimum Revenue Provision – Issued under section 21 (1A) of the Local Government Act 2003 (2018)
6. Localism Act 2011 – Guidance on the General Power of Competence in sections 1 to 6.

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Cabinet 21 August 2019

Equalities implications – There are no equalities implications arising from this report.

Legal implications – There are no legal implications arising from this report.

Resource and value for money implications – The resource and value for money implications are contained within the body of the report.

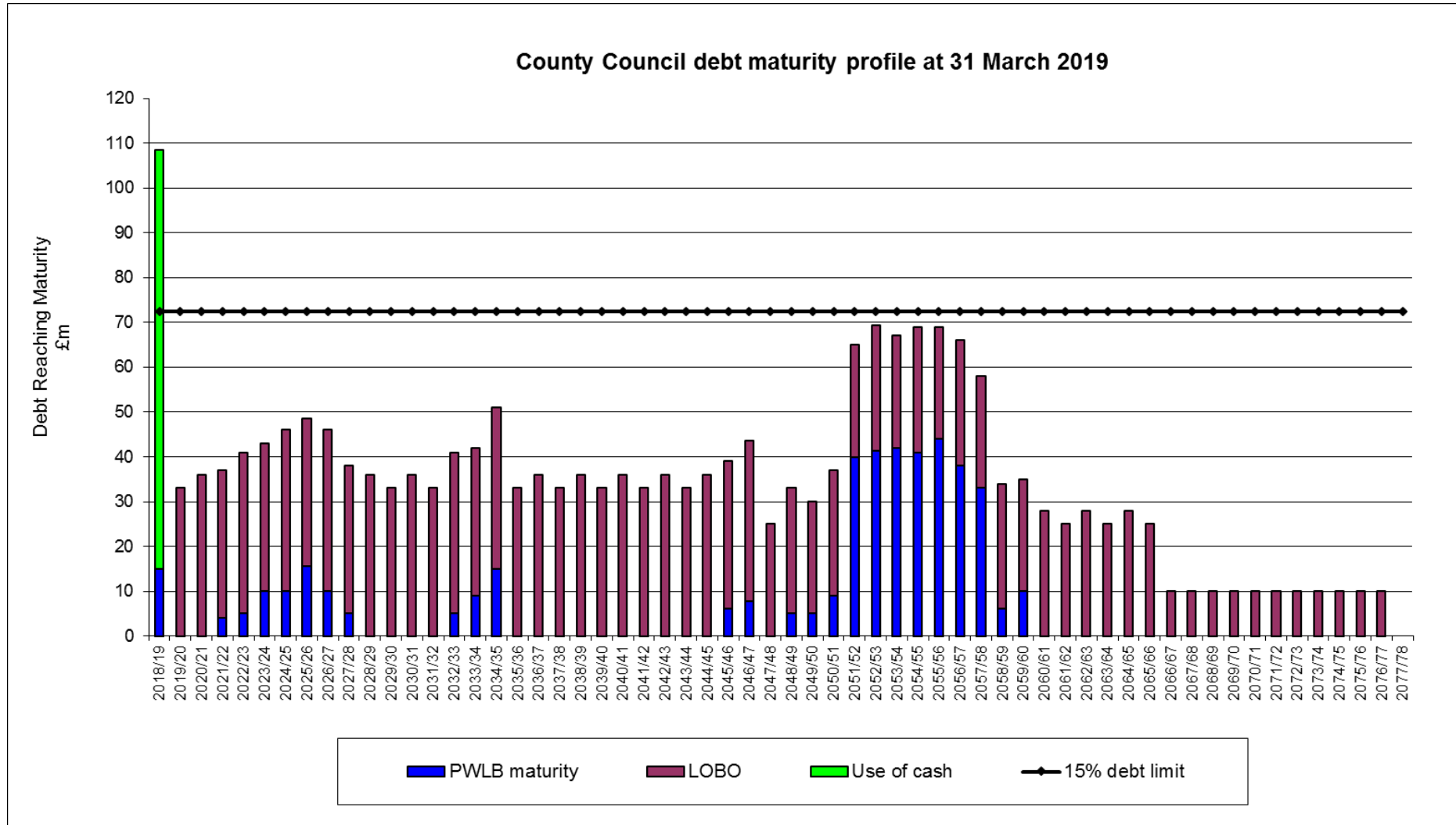
Risk implications – Counterparty, interest rate and refinancing risk arising because of treasury management activity have been considered in the body of this report.

Climate change implications – There are no climate change implications arising from this report.

Health impact assessment screening – There are no health impact assessment implications arising from this report.

Cabinet 21 August 2019

County Council debt maturity profile at 31 March 2019



Cabinet 21 August 2019

Approved lending list - July 2019	
	Time limit
<i>Regulation investments</i>	
DMADF account	6 months
UK Government Treasury Bills	6 months
UK local authority	12 months
<i>Banks and building societies</i>	
Barclays	100 days
Lloyds	6 months
Nationwide	6 months
Santander	6 months
<i>MMF's</i>	
Black Rock	same day
Insight	same day
Federated	same day
Aberdeen	same day
State Street	same day
<i>Enhanced MMF's</i>	
Royal London Cash Plus	3-day notice

Cabinet 21 August 2019

Prudential Indicators for Treasury Management

Indicator	Estimate 2018/19	Actual Position at 31/03/19
1. External debt		
Authorised Limit for borrowing	£634m	£468m
Authorised Limit for other liabilities	£245m	£233m
TOTAL	£879m	£716m
Operational Boundary for borrowing	£538m	£468m
Operational Boundary for other liabilities	£245m	£233m
TOTAL	£783m	£716m
External loans	£468m	£468m
<p><i>The Authorised Limit is the maximum level of external borrowing which should not be exceeded. It is linked to the estimated level of borrowing assumed in the capital programme.</i></p> <p><i>The Operational Boundary represents an estimate of the day to day limit for treasury management borrowing activity based on the most likely i.e. prudent but not worst-case scenario.</i></p> <p><i>“Other liabilities” relate to PFI schemes which are recorded in the County Council’s accounts.</i></p>		
2. Interest rate exposures		
a. Upper Limit (Fixed)	£559m	£438m
b. Upper Limit (Variable)	(£144m)	(£80m)
<p><i>The County Council has set upper limits of fixed and variable borrowing and investments. The effect of setting these upper limits is to provide ranges within which the County Council will manage its exposure to fixed and variable rates of interest. Negative figures are shown in brackets; these relate to the ‘high- point’ of investments at a variable rate which are not offset by variable borrowings. The exposure to variable rate movements has been reduced using cash in lieu of borrowing.</i></p>		
3. Maturity structure of borrowing		
See Graph at Appendix 2		
<p><i>This indicator relates to the amount of loans maturing in specified periods. The overarching principle is that steps should be taken from a risk management point of view to limit exposure to significant refinancing risk in any short period of time. The County Council currently applies the practice of ensuring that no more than 15% of its total gross fixed rate loans mature in any one financial year.</i></p> <p><i>Because this is a complex situation for the County Council, involving PWLB loans, LOBO loans with uncertain call dates and the use of internal cash, specific indicators have not been set. Instead the County Council will manage its exposures within the limits shown in the graph at Appendix 2. This graph shows all LOBO call options on a cumulative basis; in fact, the actual pattern of repayment, although uncertain, will not be of this magnitude.</i></p>		
4. Upper limit for total principal sums invested for longer than a year (from maturity)		
<i>This limit has been set at the total amount that could be invested in non-standard investments as per the County Council’s policy which is the maximum that could be invested for 1 year or over.</i>	£95m	£30m

Cabinet – 21 August 2019

Decisions Taken by Cabinet Members under Delegated Powers

Recommendation of the Leader of the Council

1. That the decisions taken by Cabinet Members under delegated powers, as detailed in paragraph 3 below, be noted.

Report of the Director of Corporate Services

Reasons for Recommendations

2. To inform Cabinet of recent decisions taken by Cabinet Members under delegated powers.

Background

3. Cabinet are requested to note the following decisions taken by Cabinet Members under delegated powers:

Cabinet Member	Decision
Deputy Leader and Cabinet Member for Health, Care and Wellbeing	In approving that the Staffordshire County Council Adult Social Care and Safeguarding Lead post be merged with the Midland Partnership Foundation Trust Director of Adult Social Care post to create a single joint post.
Deputy Leader and Cabinet Member for Health, Care and Wellbeing	In approving the redesign of the Appointeeships service to include the implementation of Eligibility Criteria; Charging for Appointeeships; and Pre-paid cards.

Report author:

Author's Name: Mike Bradbury
 Telephone No: (01785) 276133

List of Background Papers - Cabinet Members Delegated Decision Nos. 488 and 489.

FORWARD PLAN OF KEY DECISIONS

Period: 18 September 2019 - 15 January 2020

The Forward Plan of Key Decisions is prepared on a monthly basis and published at least 28 days before the start of the period covered.

“Key Decisions” are defined as those Executive decisions which are likely:

- (a) to result in the County Council incurring expenditure which is, or the making of savings which are, significant having regard to the relevant budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising two or more electoral divisions in the County’s area.

The Forward Plan will contain **ALL** matters which the Leader of the Council has reason to believe will be the subject of a Key Decision to be taken by the Cabinet. It may also include decisions that are not key decisions but are intended to be determined by the Cabinet. Part of the Cabinet meetings listed in this Forward Plan may be held in private where a report for the meeting contains exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. If you would like to make representations about any particular decision to be conducted in private then please email: michael.bradbury@staffordshire.gov.uk. Such representations must be received in advance 6 clear working days before the date on which the decision is scheduled to be taken.

The Membership of the Cabinet consists of:

Leader of the County Council – Philip Atkins
Deputy Leader and Cabinet Member for Health, Care and Wellbeing – Alan White
Cabinet Member for Finance – Mike Sutherland
Cabinet Member for Children and Young People – Mark Sutton
Cabinet Member for Economic Growth – Mark Winnington
Cabinet Member for Commercial – Mark Deaville
Cabinet Member for Communities – Gill Heath
Cabinet Member for Highways and Transport – Helen Fisher
Cabinet Member for Learning and Employability – Philip White

A copy of the Forward Plan of Key Decisions may be inspected, free of charge, at the Member and Democratic Services office, County Buildings, Martin Street, Stafford, during normal office hours Monday to Friday. A copy of the notice will also be available on Staffordshire County Council’s Website at www.staffordshire.gov.uk.

Documents submitted for decision will be a formal report which will be available on the County Council’s website at least 5 clear working days before the date the decision is to be made, unless that report is subject to any prohibition or restriction on its disclosure. Other relevant background documents used in compiling the report will also be made available in the same way unless they are subject to any prohibition or restriction on their disclosure.

Minutes of Cabinet meetings will be published within three working days and will be subject to call-in. The call-in period lasts for three working days. If the decision is not called-in it will be implemented on the fourth working day. Special urgency items are exempt from call-in.

John Tradewell
Director of Corporate Services

Contact Officer: Mike Bradbury (01785) 276133

Forward Plan of Key Decisions
Period: 18 September 2019 - 15 January 2020

NOTE:

- (1) The Forward Plan of Key Decisions sets out all Key Decisions intended to be made by Cabinet during the above period.
- (2) The Cabinet date can be provisional and items may move/roll forward to another meeting date but this will be monitored.
- (3) Items should remain on the Notice until a decision is made by Cabinet or is formally removed.
- (4) Where there is an intention to make a decision in private the exemption paragraph relied upon will be included within this notice

Anticipated Date of Decision	Public or Private Decision	Title and Description	Background Documents	Consultation	Contact Officer
September 2019	Public	<p>South Staffordshire Growth Agreement (Philip Atkins, OBE) Growth Agreement between Staffordshire County Council and South Staffordshire Council being submitted for formal agreement.</p>		N/A	Andrew Donaldson (Tel: 01785 278399) Service Area: Strategic Delivery Managers
September 2019	Public	<p>Business Case for Council Owned New Build Care Homes with Nursing (Alan White) Due to the rising costs and decreasing supply of care home with nursing placements available in Staffordshire the Council intends to increase the capacity to meet the eligible care needs of older aged individuals in our communities by the development of new Council owned Care Homes. These care homes will be able to meet the care needs of individuals with nursing needs and aims to maximise technology to provide good quality care.</p>		None	Helen Trousdale (Tel: 01785 277008) Service Area: Care Commissioning

Anticipated Date of Decision	Public or Private Decision	Title and Description	Background Documents	Consultation	Contact Officer
September 2019	Public	<p>Adult Learning Disability 2022 Community Offer (Alan White) The future of Learning Disability Services directly provided by Staffordshire County Council.</p>		<p>a) Users of the services and their parents / carers / relatives b) Staffordshire County Council Employees c) Independent Marketplace (Service Providers)</p>	<p>Andrew Jepps (Tel: 01785 278557) Service Area: All Age Disability and Mental Health Commissioning Team</p>
September 2019	Public	<p>Shared Lives Service Recommission (Alan White) The Shared Lives Service is a form of support where Customers share the family home of a specially recruited and trained Shared Lives Carer and their family. The purpose of the Shared Lives Service is to support Customers to live as independently as possible and to achieve and maintain their desired potential in relation to their physical, intellectual, emotional and social capacity, with the aim of assisting each individual Customer to develop their potential and organise systems to promote a pathway leading to reduced dependence and greater independence. We have a current contract with PSS UK LTD which is due to expire on 31st March 2020. The original contract was let on 1st April 2016 for a period of two years with the option to extend for a further period of two years. As the contract value is £1,142,000 per annum a cabinet decision is required to recommission the service.</p>	Shared Lives FULL CIA	N/A	<p>Andy Marriott, Andrew Jepps (Tel: 01785 278557) Service Area: Care Commissioning</p>

Anticipated Date of Decision	Public or Private Decision	Title and Description	Background Documents	Consultation	Contact Officer
September 2019	Public	<p>Arrangements for the Provision of Reablement Services for Adults in Staffordshire (Alan White)</p> <p>Outline of the strategy, options and recommendations and approval to enter into a contract for the delivery of reablement within Staffordshire from 01/04/2020.</p>		N/A	<p>Helen Trousdale (Tel: 01785 277008)</p> <p>Service Area: Care Commissioning</p>
September 2019	Private	<p>Section 75 for Adult Social Care (Alan White)</p> <p>Decision regarding the Section 75 agreement for the provision of adult social care Assessment and Case Management and Occupational Therapy in Staffordshire commencing April 2020.</p>	Full CIA for Section 75 for Adult Social Care	N/A	<p>Amanda Stringer (Tel: 01785 895170)</p> <p>Service Area: Health and Care</p>
October 2019	Public	<p>Highway Infrastructure Asset Management Plan (HIAMP) (Helen Fisher)</p> <p>Update of the Council's Highway Infrastructure Asset Management Plan</p>		None	<p>James Bailey (Tel: 01785 27 6591)</p> <p>Service Area: Highways and the Built County</p>
October 2019	Public	<p>Infrastructure Plus Contract Performance (Helen Fisher)</p> <p>Update on the delivery performance of the Infrastructure+ Contract</p>		None	<p>James Bailey (Tel: 01785 27 6591)</p> <p>Service Area: Highways and the Built County</p>

Anticipated Date of Decision	Public or Private Decision	Title and Description	Background Documents	Consultation	Contact Officer
October 2019	Public	<p>Integrated Performance Report 2019/20 - Quarter 2 (Leader of the Council (Philip Atkins, OBE), Cabinet Member for Finance (Mike Sutherland))</p> <p>This Quarterly Integrated Performance Report provides an overview of Staffordshire County Council's progress, performance and financial position in delivering against our Strategic Plan.</p>		n/a	Andrew Donaldson, Robert Flinter, Rob Salmon (Tel: 01785 278399, Tel: (01785) 27 7090, Tel: (01785) 27 6354) Service Area:
October 2019	Public	<p>Property Strategy (Mark Deaville)</p> <p>Property assets are an important contributing factor to the quality of public services, supporting the delivery of services and acting as a spur for wider growth and prosperity. The Strategy provides a framework to support the councils overarching vision and priorities by delivering collaborative property solutions and sets out our aims in relation to the management and use of the County Council's property assets.</p>		N/A	Ian Turner (Tel: 01785 277228) Service Area: Strategic Property
October 2019	Public	<p>Schools Capital Programme 2019-20 (Philip White)</p> <p>Statement of Priorities and Programmes of Work for 2019-20</p>		N/A	Ian Turner (Tel: 01785 277228) Service Area: Strategic Property
October 2019	Public	<p>Adult Learning Disability 2022 Community Offer - Carers (Alan White)</p> <p>Staffordshire's Carer Strategy:</p> <ul style="list-style-type: none"> - Presentation of the final strategy - Consideration of how we implement the Carers Strategy in future 		<ul style="list-style-type: none"> a) Users and Carers of services b) Professionals: Assessment & Care Teams and CCG's c) Providers: Independent, Third 	Andrew Jepps (Tel: 01785 278557) Service Area: All Age Disability and Mental Health Commissioning

Anticipated Date of Decision	Public or Private Decision	Title and Description	Background Documents	Consultation	Contact Officer
				Sector and Voluntary Services	Team, Care Commissioning
October 2019	Public	<p>Strategic Plan and Medium Term Financial Strategy 2020 - 2025 (Leader of the Council (Philip Atkins, OBE), Cabinet Member for Finance (Mike Sutherland))</p> <p>To update Cabinet with progress on the Strategic Plan and Medium Term Financial Strategy</p>		In addition to the general budget consultation, any specific consultation, if appropriate, will be determined by the nature of any issues raised in the Strategic Plan and Medium Term Financial Strategy.	<p>Rachel Spain (Tel: 01785 854455)</p> <p>Service Area: Finance and Resources</p>
November 2019	Public	<p>North Staffordshire Ministerial Direction for Nitrogen Dioxide - Project Update (Helen Fisher)</p> <p>Officers from Newcastle Borough Council, Stoke City Council and Staffordshire County Council (SCC) are jointly working under a ministerial direction. to improve transport related air pollution in North Staffordshire. DEFRA have advised that nitrogen dioxide emissions must be brought within EU levels of compliance in the shortest possible time. The program to deliver the business case that will finance remedial transport interventions has been reviewed and refreshed. SCC Cabinet are asked to approve it.</p>		N/A	<p>Clive Thomson (Tel: 01785 276522)</p> <p>Service Area: Connected and Sustainable County</p>

Anticipated Date of Decision	Public or Private Decision	Title and Description	Background Documents	Consultation	Contact Officer
November 2019	Public	<p>Treasury Management Report for the Half-Year Ended 30 September 2019 (Mike Sutherland)</p> <p>Report is a summary of the Council's borrowing and investment activities during the first six months of 2019/20. It considers both borrowing and investment decisions taken in the light of the interest rates and economic conditions prevailing at the time.</p>		N/A	<p>Melanie Stokes (Tel: 01785 276330)</p> <p>Service Area: Finance and Resources</p>
November 2019	Private	<p>Waste Disposal Arrangements in the North of Staffordshire from 2025 (Mark Deaville, Gill Heath)</p> <p>Options for the future involvement of SCC with the project to replace SOTCC Hanford ERF plant, to ensure capacity is available to SCC for the disposal of its waste into the future.</p>		None.	<p>Clive Thomson (Tel: 01785 276522)</p> <p>Service Area: Sustainability and Waste Management</p>
December 2019	Public	<p>Strategic Plan and Medium Term Financial Strategy 2020 - 2025 (Leader of the Council (Philip Atkins, OBE), Cabinet Member for Finance (Mike Sutherland))</p> <p>To update Cabinet with progress on the Strategic Plan and Medium Term Financial Strategy.</p>		In addition to the general budget consultation, any specific consultation, if appropriate, will be determined by the nature of any issues raised in the Strategic Plan and Medium Term Financial Strategy	<p>Rachel Spain (Tel: 01785 854455)</p> <p>Service Area: Finance and Resources</p>

Anticipated Date of Decision	Public or Private Decision	Title and Description	Background Documents	Consultation	Contact Officer
December 2019	Public	<p>Arrangement for the Provision of Day Care Services for Adults in Staffordshire (Alan White)</p> <p>Recommissioning of day care services for Adults in Staffordshire.</p>		N/A	<p>Helen Trousdale (Tel: 01785 277008)</p> <p>Service Area: Health and Care</p>
December 2019	Private	<p>Improving the Emotional Health and Wellbeing of Children and Young People within Staffordshire (Mark Sutton)</p> <p>Staffordshire County Council (SCC) are seeking to lead an integrated commissioning arrangement with the Clinical Commissioning Groups (CCGs), for a new, preventative emotional health and wellbeing service for children and young people throughout Staffordshire. A priority outlined in the Pan-Staffordshire Emotional Health and Wellbeing Strategy 2018 – 2023 and aligned to the NHS Long Term Plan, is the need for transformation across children’s emotional and mental health services. As the Lead Commissioner, SCC are committed to developing and shaping service design, with providers via a competitive dialogue procurement process.</p>		<p>Consultation with 160+ children and young people (CYP) aged 8-18 years, across Staffordshire. Members of The Youth Council. Consultation with a range of partners, elected members, service users and providers.</p>	<p>Michael Harrison (Tel: 01785 278163)</p> <p>Service Area: Families and Communities</p>
January 2020	Public	<p>Strategic Plan and Medium Term Financial Strategy 2020 - 2025 (Cabinet Member for Finance (Mike Sutherland), Leader of the Council (Philip Atkins, OBE))</p> <p>To update Cabinet with progress on the Strategic Plan and Medium Term Financial Strategy</p>		<p>In addition to the general budget consultation, any specific consultation, if appropriate, will be determined by the</p>	<p>Rachel Spain (Tel: 01785 854455)</p> <p>Service Area: Finance and Resources</p>

Anticipated Date of Decision	Public or Private Decision	Title and Description	Background Documents	Consultation	Contact Officer
				nature of any issues raised in the Strategic Plan and Medium Term Financial Strategy	
January 2020	Public	<p>(Non-Treasury) Commercial Investment Strategy 2020/2021 (Mike Sutherland)</p> <p>This report sets out how the County Council plans to manage its Commercial investment activity in the coming year.</p>		N/A	<p>Melanie Stokes (Tel: 01785 276330)</p> <p>Service Area: Finance and Resources</p>
January 2020	Public	<p>Treasury Management Strategy 2020/2021 (Mike Sutherland)</p> <p>This report sets out how the County Council plans to manage its investment and borrowing activity in the coming year.</p>		N/A	<p>Melanie Stokes (Tel: 01785 276330)</p> <p>Service Area: Finance and Resources</p>

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of Part 1 of Schedule 12A
of the Local Government Act 1972

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